

# BUILDING RESILIENT FOOD SYSTEMS THROUGH NATURE

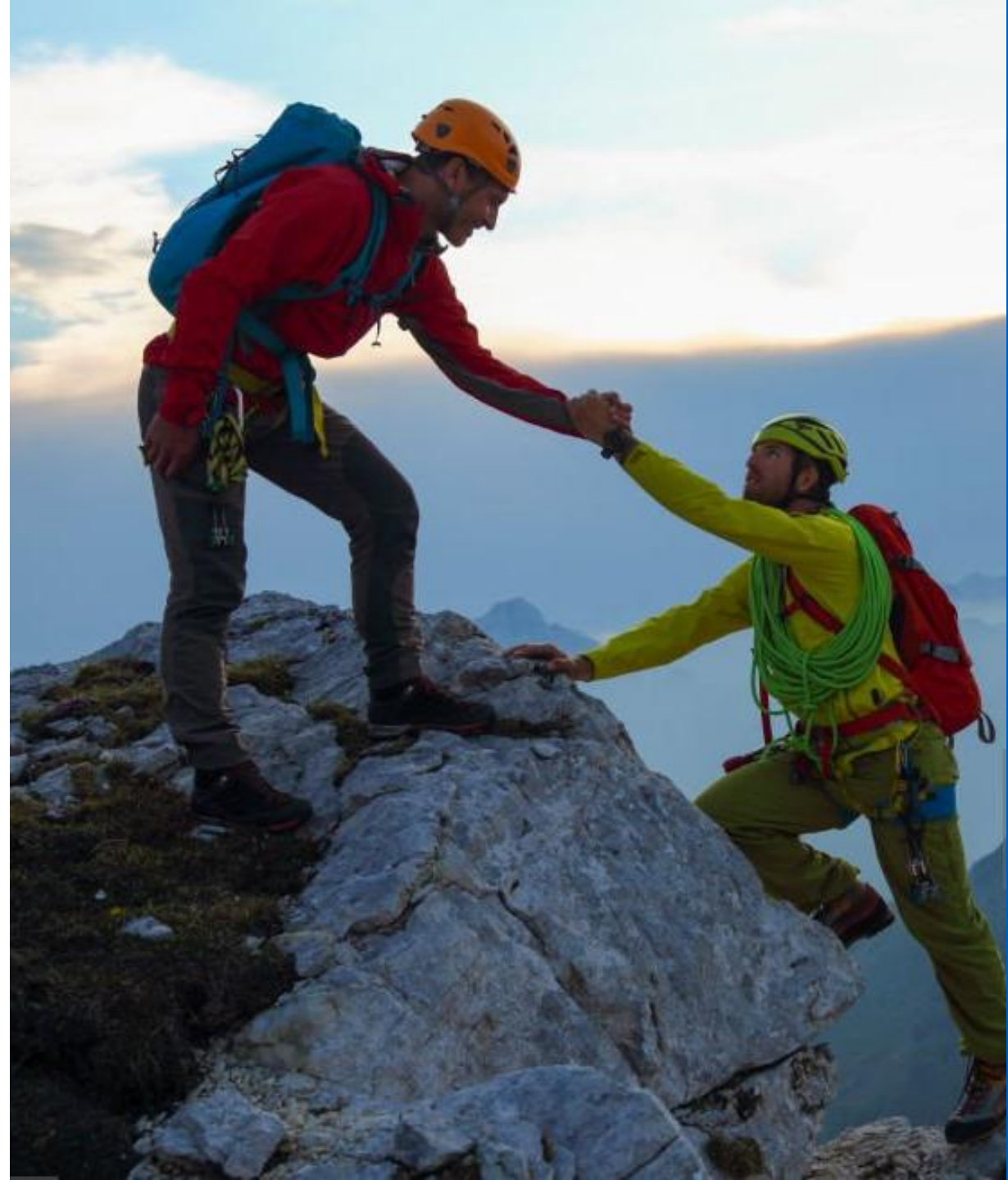
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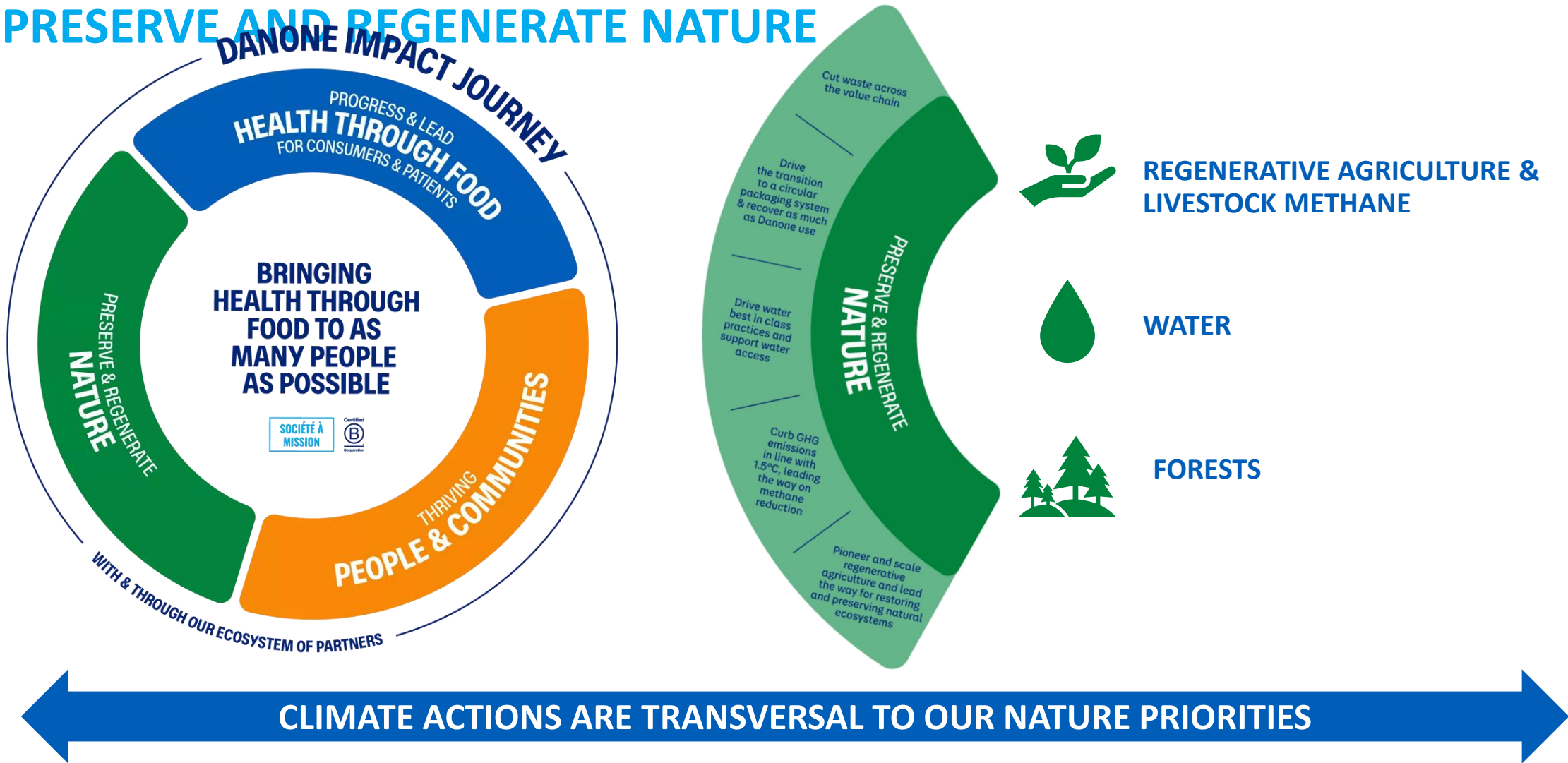
# THE OPPORTUNITY

**PRIVATE SECTOR &  
GOVERNMENT  
COORDINATION,  
PARTNERSHIPS AND  
CO-FUNDING**



# THE DANONE IMPACT JOURNEY: OUR SUSTAINABILITY ROADMAP

## PRESERVE AND REGENERATE NATURE





# 2025 PROGRESS ON OUR NATURE GOALS

## TURNING COMMITMENTS INTO ACTION

**BIODIVERSITY PRESERVATION AND REGENERATION ARE EMBEDDED  
ACROSS OUR SUSTAINABILITY STRATEGY THROUGH:**



### REGENERATIVE AGRICULTURE

**42% OF KEY  
INGREDIENTS** we source  
directly come from farms that  
have begun to transition to Reg  
Ag



### WATER

**71.9% OF TOTAL  
WATER INTAKE  
VOLUME** of  
production sites located in  
highly water-stressed areas  
covered by watershed  
preservation/  
restoration actions



### FORESTS

**97.9% VOLUME** of  
deforestation & conversion free  
status on key commodities

**BIODIVERSITY BUILDS BUSINESS VALUE BY MITIGATING RISK AND  
STRENGTHENING LONG-TERM RESILIENCE.**



# BIODIVERSITY IS A KEY LEVER FOR SUPPLY CHAIN RESILIENCE

## 3 STREAMS OF ACTION FOR DANONE



**18 Reg Ag projects, across categories, in 11 countries**

DANONE  
ECOSYSTEM

**LES 2 PIEDS SUR TERRE**



- **74% of dairy farmers assessed** their soil's regenerative practices.
- **-10.7% in GHG emissions** (kg CO2 eq. per liter of milk).



**Preserve and restore ~60 watersheds**

**EVIAN WATERSHED**



- Grassland restoration & anaerobic digestion of manure to protect source water quality
- **50% pesticide-free** agricultural land



**6 landscape projects worldwide**

eit Food  
DANONE  
ECOSYSTEM

**NAVARRO 360**



- 60 indicators, incl soil quality, biodiversity, water use, carbon footprint, etc.
- €3M over 3 years to support 80 farmers
- **-40% mineral fertilization use**

# WE ARE ENGAGING ON POLICY WITH AN ECOSYSTEM OF PARTNERS

## MULTI-CHANNEL INSIGHTS & ADVOCACY THROUGHOUT THE POLICY

### PROCESS

#### INSTITUTIONAL ORGANIZATIONS



Local authorities at Danone dairy countries

#### GLOBAL COALITIONS AND INDUSTRY PLATFORMS



#### NGOS AND EXPERTS



# NOW IS THE TIME TO SHAPE POLICY AND SCALE IMPACT

## BUILDING RESILIENCE THROUGH CLIMATE ADAPTATION

BUILDING RESILIENT FOOD SYSTEMS REQUIRES **ALIGNING FINANCE, POLICY AND MARKET INCENTIVES**  
AROUND CLIMATE ADAPTATION, NATURE PRESERVATION, AND RESTORATION



# CARBON REMOVALS AND CARBON FARMING (CRCF) & NATURE CREDITS

## CREATING A HARMONIZED MARKET

### DESIRED OUTCOME

- **MOBILIZE FINANCIAL INCENTIVES** through public-private co-investment.
- **ENSURE VALUE-CHAIN PRIORITISATION** in the use of CRCF-certified outcomes.
- **ALIGN CRCF WITH SCOPE 3 REPORTING FRAMEWORKS**
- **ENSURE COHERENCE BETWEEN CRCF AND THE BROADER EU POLICY FRAMEWORK**
- **REDUCE TRANSACTION AND MRV COSTS** while establishing harmonized systems.

### ENGAGEMENT

- Strong coalitions exist to support the effort

## OP2B Recommendations on scaling the agricultural transition through CRCF

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# PUBLIC-PRIVATE PARTNERSHIP MODEL POLICY

## EVIDENCE-BASED CASE FOR SCALING PUBLIC-PRIVATE FINANCING OF REGENERATIVE AGRICULTURE

### DESIRED OUTCOME

- **BUILD AN EVIDENCE-BASED CASE** for public-private co-investment in regenerative agriculture.
- **UNLOCK MORE SUPPORT FOR FARMERS** by aligning public subsidies and corporate investments, increasing the total funding available for mutually desired outlines.
- **DEMONSTRATE THE ECONOMIC BENEFITS AND COST-EFFICIENCY** of enhanced policy structures for farmers, companies, and governments through modeling.

### ENGAGEMENT

Policymakers and stakeholders consulted and forthcoming engagements in 2027.



### EXAMPLE: GERMAN POLICY MODELLING



We see a real opportunity to work alongside Germany's existing AUKM programs to help mobilize additional investment, reduce transition risks for farmers and scale regenerative agriculture

# BUSINESS CASE FOR NATURE-BASED SOLUTIONS (NBS) FOR WATER

## DRIVING WIDER CORPORATE AND POLICY ADOPTION

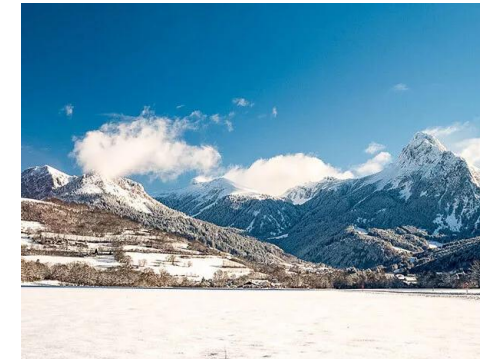
### DESIRED OUTCOME

- **POSITION NBS AS A SOLUTION** to strengthen watershed resilience, water security, climate adaptation & biodiversity and what corporates can advocate for.
- **HELP COMPANIES IDENTIFY AND ENGAGE IN ENABLING CONDITIONS**
  - Laws, Policies & Regulations
  - Funding & Finance
  - Governance Arrangements
  - Public Data

### ENGAGEMENT

Governments, suppliers, customers, investors, industry platforms and peers

### EVIAN WATERSHED



**DEPLOYMENT OF ALL 4 ENABLING CONDITIONS** across agriculture and water management for **LONG-TERM ADOPTION OF NBS** for improved water security

# THE STAKES ARE HIGH FOR RESILIENT FOOD SYSTEMS

## SCALING COLLECTIVE ACTION FOR NATURE-POSITIVE OUTCOMES

### THE CHALLENGE

+50%

OF GLOBAL GDP

Is moderately or highly dependent on nature

\*PwC (2023) 'Managing nature risks: From understanding to action'.

~€830

BN/YEAR

Of nature finance gap

\*BloombergNEF (2024) 'Biodiversity Finance Factbook'.

### BUILDING SOLUTIONS ON THE GROUND



#### ŻYWIEC ZDRÓJ

Protecting the Żywiec region and watershed

Danone (n.d.) 'Żywiec Zdrój'



#### NAVARRO 360

To support 80 farmers in Navarra to implement Reg Ag

\*EIT Food (n.d.) 'Resilient Agriculture Portfolio: Navarra 360'.

THE OPPORTUNITY TO WORK TOGETHER



WHAT'S STILL MISSING TO UNLOCK ACTION AT SCALE?